

Please Start Here

General Information	
Jurisdiction Name	Palo Alto
Reporting Calendar Year	2021
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Optional: Click here to import last year's data. This is best used when the workbook is new and empty. You will be prompted to pick an old workbook to import from. Project and program data will be copied exactly how it was entered in last year's form and must be updated. If a project is no longer has any reportable activity, you may delete the project by selecting a cell in the row and typing ctrl + d.

v 3_9_2022

Worksheet: P01_01
 Reporting Date: 03/16/2023 09:09:59 AM

ANNUAL ELEMENT PROGRESS REPORT
 Housing Element Implementation
 (03/16/2023 09:09:59 AM)

Note: "*" indicates an optional field

Table A3

Annual Building Activity Report Summary: New Construction, Existing Projects and Completed Units

Project Identifier	Unit Type	Affordability by Household Income - Completed Construction										Affordability by Household Income - Building Permits										Affordability by Household Income - Certificates of Occupancy										Housing with Financial Distressance and/or Debt Burdens	Housing without Financial Distressance or Debt Burdens	Total of Affordable of Total Housing Units	Number of Household Income	Number of Units with Financial Distressance	Number of Units with Debt Burdens	Number of Units with Financial Distressance and Debt Burdens	Density Bonus	Notes
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30									
Project ID#	Construction Type	Construction Method	Construction Method Code	Construction Method Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description	Construction Method Code Description
100-0001	APD (ADU)																																							
100-0002	APD (ADU)																																							

District:
 State:

ANNUAL ELEMENT PROGRESS REPORT

Note: "Y" indicates an optional field

Reporting Year:
 Reporting Period:

Baseline Element Implementation

(2021-2022)

Element ID	Element Name	Start	End	Priority	Category	Sub-Category	Indicator	Target	Actual	Notes
1000001	Element 1	2021	2022	1	Category A	Sub-Category A	Indicator 1	100%	100%	
1000002	Element 2	2021	2022	2	Category B	Sub-Category B	Indicator 2	100%	100%	
1000003	Element 3	2021	2022	3	Category C	Sub-Category C	Indicator 3	100%	100%	
1000004	Element 4	2021	2022	4	Category D	Sub-Category D	Indicator 4	100%	100%	

1000005	Element 5	2021	2022	5	Category E	Sub-Category E	Indicator 5	100%	100%	
1000006	Element 6	2021	2022	6	Category F	Sub-Category F	Indicator 6	100%	100%	
1000007	Element 7	2021	2022	7	Category G	Sub-Category G	Indicator 7	100%	100%	
1000008	Element 8	2021	2022	8	Category H	Sub-Category H	Indicator 8	100%	100%	
1000009	Element 9	2021	2022	9	Category I	Sub-Category I	Indicator 9	100%	100%	
1000010	Element 10	2021	2022	10	Category J	Sub-Category J	Indicator 10	100%	100%	

Jurisdiction	Palo Alto	
Reporting Year	2021	(Jan. 1 - Dec. 31)
Planning Period	5th Cycle	01/31/2015 - 01/31/2023

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation
 (CCR Title 25 §6202)

This table is auto-populated once you enter your jurisdiction name and current year data. Past year information comes from previous APRs.
 Please contact HCD if your data is different than the material supplied here

Table B
Regional Housing Needs Allocation Progress
Permitted Units Issued by Affordability

Income Level		1 RHNA Allocation by Income Level	2									3 Total Units to Date (all years)	4 Total Remaining RHNA by Income Level	
			2015	2016	2017	2018	2019	2020	2021	2022	2023			
Very Low	Deed Restricted	691	43	-	-	-	-	-	58	117	-	-	218	473
	Non-Deed Restricted		-	-	-	-	-	-	-	-	-	-		
Low	Deed Restricted	432	58	-	-	-	-	2	-	-	-	-	60	372
	Non-Deed Restricted		-	-	-	-	-	-	-	-	-	-		
Moderate	Deed Restricted	278	-	-	-	-	-	-	-	-	-	-	42	236
	Non-Deed Restricted		11	3	28	-	-	-	-	-	-	-		
Above Moderate		587	174	15	61	54	105	132	95	-	-	636	-	
Total RHNA		1,988												
Total Units			286	18	89	54	107	190	212	-	-	956	1,081	

Note: units serving extremely low-income households are included in the very low-income permitted units totals and must be reported as very low-income units.

Please note: For the last year of the 5th cycle, Table B will only include units that were permitted during the portion of the year that was in the 5th cycle. For the first year of the 6th cycle, Table B will include units that were permitted since the start of the planning period.

Please note: The APR form can only display data for one planning period. To view progress for a different planning period, you may login to HCD's online APR system, or contact HCD staff at apr@hcd.ca.gov.

ANNUAL ELEMENT PROGRESS REPORT

Housing Element Implementation

(CCR Title 25 §6202)

Jurisdiction	Palo Alto	
Reporting Year	2021	(Jan. 1 - Dec. 31)

Table D

Program Implementation Status pursuant to GC Section 65583

Housing Programs Progress Report

Describe progress of all programs including local efforts to remove governmental constraints to the maintenance, improvement, and development of housing as identified in the housing element.

1	2	3	4
Name of Program	Objective	Timeframe in H.E	Status of Program Implementation
H1.1.1 Program	Continue to provide services which promote rehabilitation of substandard housing.	Ongoing	Ongoing Program.
H1.1.2 Program	Continue to provide services which promote rehabilitation of substandard housing.	Conduct a study within three years of adoption of Housing Element to assess the potential for additional second units with modifications to the development standards.	Complete. The new Ordinance was adopted November 2020. Staff will return to PTC regarding establishing rules for Affordable units. Recently, the City received an HCD letter re: the ADU ordinance and staff is preparing a response.
H1.1.3 Program	Preserve 10 rental cottages and duplexes.	Explore incentives within three years of Housing Element adoption.	Partially Complete. ADU regulations were approved in November 2020. See note above about HCD letter.
H1.2.1 Program	Provide 10 additional affordable housing units on sites where rental housing will be lost.	Ongoing	Partially Complete. There have not been any projects subject to this program to date.
H1.3.1 Program	Coordin. with the City's waste and disposal hauler to conduct a cleanup campaign once a year to promote neighborhood clean-up.	Ongoing	Ongoing Program.

H2.1.1 Program	Provide opportunities for a diverse range of housing types near fixed rail stations.	Consider Zoning Code amendments within three years of Housing Element adoption.	Complete. Part of the Phase 1 Housing Element implementation plan for 2018. Completion in Feb. 2019.
H2.1.2 Program	Make sure that adequate services are available when considering increased residential densities.	Ongoing	Complete. Council did expand additional area of the Housing Incentive Program Area in 2020. May explore additional areas for the HIP.
H2.1.3 Program	To provide opportunities for up to 10 additional dwelling units on properties zoned RM-15	Within three years of Housing Element adoption.	Complete. Adopted Housing Incentive Program Ordinance in 2019.
H2.1.4 Program	Provide opportunities for 75 smaller, more affordable housing units.	Within three years of Housing Element adoption.	Partially Complete. The new ADU Ordinance was adopted November 2020. Staff developing potential standards for Affordable units.
H2.1.5 Program	Increase connectivity and walkability in new development.	Ongoing	Partially Complete. North Ventura Community Action Plan underway.
H2.1.6 Program	Provide opportunities for 100% affordable housing developments.	Ongoing	Complete.
H2.1.7 Program	Create opportunities for higher-density housing.	Consider program within two years of Housing Element adoption.	Partially Complete. Completed part of the Phase 1 Housing Element implementation plan for 2018, standards to be developed
H2.1.8 Program	Provide information to developers about potential housing sites.	Post information on website upon adoption of Housing Element.	Complete.
H2.1.9 Program	Amend the Zoning Code to provide development incentives to meet the RHNA.	Adopt amendments within two years of Housing Element adoption.	Complete.
H2.1.10 Program	Explore the identification of pedestrian nodes.	Ongoing in conjunction with the Comprehensive Plan update	Partially Complete. Part of the Phase 1 Housing Element implementation plan; in 2018. Comp. Plan adopted.
H2.1.11 Program	Consider PTOD for University Avenue.	Within four years of Housing Element adoption, in conjunction with the Comprehensive Plan update.	Not Yet Complete. The City is exploring other options to PTOD.

H2.1.12 Program	Evaluate developing plans for downtown, California Avenue, and El Camino Real.	Ongoing in conjunction with the Comprehensive Plan update	Complete. Comprehensive Plan adopted the study of Coordinated Plans for Cal Ave and Downtown.
H2.2.1 Program	Streamline processing for identified Housing Element Sites	Adopt program within three years of Housing Element adoption	Complete.
H2.2.2 Program	Identify sites suitable for housing to accommodate additional housing units.	Identify sites within three years of Housing Element adoption.	Partially Complete. For the 2023-31 Housing Element update, Stanford sites have been identified for housing.
H2.2.3 Program	Explore additional opportunities to encourage housing in commercial areas.	Ongoing	Partially Complete: Underway. Part of the Phase 1 Housing Element implementation plan for 2018; development of the North Ventura Coordinated Area Plan in progress.
H2.2.4 Program	By the end of the second year of the housing element planning period, the City will enter into a legally enforceable agreement for \$200,000 in committed assistance to purchase affordability covenants on 23 units at the Colorado Park Apartments. The City will report to HCD on the status of purchasing affordability covenants no later than July 1, 2018, and to the extent an agreement is not in place, will amend the Housing Element as necessary to identify additional sites.	Ongoing	Complete. January 2016.
H2.2.5 Program	Explore additional appropriate housing sites.	Ongoing	Not Yet complete. Amended to include additional housing in San Antonio corridor in November 2019.
H2.2.6 Program	Consider transfer of zoning requirements to create horizontal mixed use.	Within three years of Housing Element adoption	Complete.
H2.2.7 Program	Explore requiring minimum densities in mixed use districts.	Ongoing in conjunction with the Comprehensive Plan update	Complete. Part of Housing Program 2.1.9 above. Adoption new development standards CS18.16.060.
H2.2.8 Program	Assess removal of maximum densities in mixed use zoning districts.	Ongoing in conjunction with the Comprehensive Plan update	Complete. Feb. 2019.
H2.3.1 Program	Perform outreach on affordable housing.	Ongoing	Ongoing Program.

H3.1.1 Program	Provide opportunities for four additional BMR units.	Amend BMR Ordinance within three years of Housing Element adoption.	Complete. Ordinance adopted on April 17, 2017.
H3.1.2 Program	Provide 10 affordable units through implementation of the City's BMR program.	Ongoing – implementation of existing program	Ongoing Program.
H3.1.3 Program	Use the BMR Program Emergency Fund to prevent the loss of at least two affordable units and assist in maintenance and rehabilitation of at least four older BMR units	On	Ongoing Program preserved one BMR unit in 2016; CDBG funding for Safe and Sanitary maintenance of 5 units in FY2018-19.
H3.1.4 Program	Prevent conversion of affordable housing to market rate and renew funding sources for rehabilitation and maintenance of housing stock.	Ongoing. Continued implementation of existing program	Partially Complete. Underway, in discussions with property owners of projects at risk of conversion, including Lytton Gardens, Terman Apartments and Webster Wood Apartments.
H3.1.5 Program	Increase opportunities for BMR development through use of flexible development standards.	Ongoing. Continued implementation of existing program	Ongoing Program. The Planned Housing Zone was adopted in Sept. 2020 with more affordable housing options to provide greater flexibility.
H3.1.6 Program	Generate in-lieu fees to contribute toward the creation of low- and moderate-income housing.	Ongoing. Continue to regularly update the commercial in-lieu fee.	Complete. The commercial in-lieu fee housing development fee is regularly updated with other city fees based on nexus impact fee studies.
H3.1.7 Program	Review the Zoning Code and determine appropriate amendments to allow innovative housing types with flexible development standards.	Consider changes to the Zoning Code within four years of Housing Element adoption.	Not Complete. Included in Housing Work Plan as Program 2.8.
H3.1.8 Program	Preserve the 120 mobile home units in the Buena Vista Mobile Home Park as a low and moderate income housing resource.	Ongoing	Complete. Mobile home park was preserved in September 2017 with interagency cooperation. Will report the 117 VLI units in the 2021 APR towards the City's RHNA.
H3.1.9 Program	Maintain the rental housing stock.	Ongoing	Ongoing Program.
H3.1.10 Program	Provide information to the City Council on the	Provide annual reports.	Ongoing Program.

H3.1.11 Program	Provide funding opportunities for development of housing for Extremely Low Income households.	Ongoing	Ongoing Program. Housing funds provided as needed by housing projects.
H3.1.12 Program	Provide incentives for development of housing for Extremely Low Income households.	Within three years of Housing Element adoption.	Complete. Part of the Phase 1 Housing Element implementation plan for 2018. In, 2019 new development/parking standards were adopted in Housing Incentive Program, CS18.16.060
H3.1.13 Program	To protect those affordable developments deemed a high risk to converting to market rate	Ongoing	Ongoing Program. Underway, in discussions with property owners of projects at risk of conversion, including Lytton Gardens, Terman Apartments and Webster Wood Apartments.
H3.1.14 Program	Meet with regional groups and work to establish a Santa Clara Home Sharing Program	Within two years of Housing Element adoption.	Partially Complete. Underway. On April 2018, the Santa Clara County's Board approved the Santa Clara Home Sharing Program with partnership with Catholic Charities of Santa Clara County.
H3.2.1 Program	Provide assistance to with utility bills to 800 low-income households.	Ongoing	Ongoing Program.
H3.2.2 Program	Provide rehabilitation assistance to 600 very low and low-income households.	Ongoing	Ongoing Program. CDBG funds were allocated for a pilot home repair program in FY18.
H3.3.3 Program	Continue as an active member of the Non-Profit Housing Association of Northern California to promote legislative changes and funding	Ongoing	Ongoing Program. Active membership in the Non-Profit Housing Association.
H3.3.4 Program	Regularly review existing development regulations and amend the Zoning Code accordingly to reduce regulatory obstacles to this type of housing.	Amend Zoning Code within three years of Housing Element adoption.	Ongoing Program. As Housing Plan Work Program 2.4.7.
H3.3.5 Program	Complete study on impact of revised standards, and consider Zoning Code Amendments	Ongoing	Complete. New Ordinance adopted November 2020. Staff to return to PTC regarding establishing standards for Affordable units.
H3.3.6 Program	Continue City staff participation in prioritizing funding for County-wide programs.	Ongoing	Ongoing Program.
H3.3.7 Program	Determine parking standards for different residential uses.	Within four years of Housing Element adoption.	Partially Complete. Underway, consultant has been retained to complete a parking study.

H3.4.1 Program	Allocate CDBG funding to acquire and rehabilitate housing for very low-, low-, and moderate income households.	Ongoing	Ongoing Program.
H3.4.2 Program	Increase the supply of affordable housing stock.	Ongoing	Ongoing Program.
H3.4.4 Program	Identify potential sites for acquisition and conversion and provide this information to developers.	Within three years of Housing Element adoption.	Ongoing Program.
H3.5.1 Program	Continue City staff participation as members of the Collaborative's CDBG and Home Program	Ongoing	Ongoing Program. Continued participation in regional CDBG/housing collaborative efforts.
H3.5.2 Program	Amend the Zoning Code to clarify distancing requirements for emergency shelters.	Adopt amendments within one year of Housing Element adoption.	Complete.
H3.5.3 Program	Amend the Zoning Code to revise transitional and supportive housing definitions.	Adopt amendments within one year.	Complete.
H3.6.1 Program	Create the opportunity for up to five units of workforce housing.	Conduct a study within four years of adoption of the Housing Element.	Complete. City adopted Workforce Housing Overlay.
H4.1.1 Program	Continue to coordinate with State and federal agencies to support programs to eliminate housing discrimination and provide financial support for fair housing services.	Ongoing	Ongoing Program. The City contracts with Project Sentinel to provide fair housing services.
H4.1.2 Program	Continue to provide mediation services for rental housing discrimination cases.	Ongoing	Ongoing Program. The City contracts with Project Sentinel to provide mediation services.
H4.1.3 Program	Implement existing ordinances regarding discrimination	Ongoing	Ongoing Program.
H4.1.4 Program	Continue to provide funding and other support for these groups to disseminate fair housing information in Palo Alto.	Ongoing	Ongoing Program. The City contracts with Project Sentinel to provide fair housing services.

H4.1.5 Program	Continue to provide information to residents on reasonable accommodation procedures via public counters and on the City's website.	Ongoing	Ongoing Program.
H4.1.6 Program	Provide for increased use and support of tenant/landlord educational mediation opportunities as called for in the CDBG Action Plan and the Analysis of Impediments to Fair Housing Choice.	Ongoing	Ongoing Program.
H4.2.1 Program	Evaluate the Zoning Code and develop flexible development standards for special service housing.	Evaluate the Zoning Code within three years of adoption of the Housing Element.	Not yet complete. Implemented pilot Safe Parking Program for homeless. Included as Housing Work Plan Program 2.4.7.
H4.2.2 Program	Provide information regarding housing to families of persons with developmental disabilities.	Develop outreach program within three years of adoption of the Housing Element.	Partially Complete.
H5.1.1 Program	Prepare reports evaluating the progress of implementing the City's Green Building Ordinance.	Ongoing	Ongoing Program.
H5.1.2 Program	Provide educational information regarding the City's Green Building Ordinance.	Ongoing	Ongoing Program.
H5.1.3 Program	Provide a regional framework for sustainability in creating new housing opportunities through the City's Regional Housing Mandate Committee.	Ongoing	Ongoing Program.
H5.1.4 Program	Continue to update regulations for environmental sustainability.	Ongoing	Ongoing Program.

H5.1.5 Program	Provide up-to-date information for residents regarding conservation through educational brochures available at City Hall and posted on the City’s website.	Ongoing	Ongoing Program.
H5.1.6 Program	Continue to recognize homeowners and developers who incorporate sustainable features beyond what is required by the Green Building Ordinance.	Ongoing	Ongoing Program.
H5.1.7 Program	Immediately following adoption, deliver the 2015-2023 Palo Alto Housing Element to all providers of sewer and water services within the City.	Within one month of adoption of the Housing Element.	Complete.

General Comments

Jurisdiction	Palo Alto	
Reporting Period	2021	(Jan. 1 - Dec. 31)
Planning Period	5th Cycle	01/31/2015 - 01/31/2023

ANNUAL ELEMENT PROGRESS REPORT

Housing Element Implementation

(CCR Title 25 §6202)

Note: "+" indicates an optional field
Cells in grey contain auto-calculation formulas

Table E

Commercial Development Bonus Approved pursuant to GC Section 65915.7

Project Identifier				Units Constructed as Part of Agreement				Description of Commercial Development Bonus	Commercial Development Bonus Date Approved
1				2				3	4
APN	Street Address	Project Name ⁺	Local Jurisdiction Tracking ID ⁺	Very Low Income	Low Income	Moderate Income	Above Moderate Income	Description of Commercial Development Bonus	Commercial Development Bonus Date Approved
Summary Row: Start Data Entry Below									

Jurisdiction	Palo Alto	
Reporting Period	2021	(Jan. 1 - Dec. 31)
Planning Period	5th Cycle	01/31/2015 - 01/31/2023

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation
 (CCR Title 25 §6202)

Note: "+" indicates an optional field
 Cells in grey contain auto-calculation formulas

Table F

Units Rehabilitated, Preserved and Acquired for Alternative Adequate Sites pursuant to Government Code section 65583.1(c)

Please note this table is optional: The jurisdiction can use this table to report units that have been substantially rehabilitated, converted from non-affordable to affordable by acquisition, and preserved, including mobilehome park preservation, consistent with the standards set forth in Government Code section 65583.1, subdivision (c). Please note, motel, hotel, hostel rooms or other structures that are converted from non-residential to residential units pursuant to Government Code section 65583.1(c)(1)(D) are considered net-new housing units and must be reported in Table A2 and not reported in Table F.

Activity Type	Units that Do Not Count Towards RHNA ⁺ Listed for Informational Purposes Only				Units that Count Towards RHNA ⁺ Note - Because the statutory requirements severely limit what can be counted, please contact HCD to receive the password that will enable you to populate these fields.				The description should adequately document how each unit complies with subsection (c) of Government Code Section 65583.1 ⁺
	Extremely Low-Income ⁺	Very Low-Income ⁺	Low-Income ⁺	TOTAL UNITS ⁺	Extremely Low-Income ⁺	Very Low-Income ⁺	Low-Income ⁺	TOTAL UNITS ⁺	
Rehabilitation Activity									
Preservation of Units At-Risk									
Acquisition of Units									
Mobilehome Park Preservation						117		117	
Total Units by Income						117		117	

Jurisdiction	Palo Alto	
Reporting Year	2021	(Jan. 1 - Dec. 31)
Planning Period	5th Cycle	01/31/2015 - 01/31/2023

Building Permits Issued by Affordability Summary		
Income Level		Current Year
Very Low	Deed Restricted	0
	Non-Deed Restricted	0
Low	Deed Restricted	0
	Non-Deed Restricted	0
Moderate	Deed Restricted	0
	Non-Deed Restricted	0
Above Moderate		95
Total Units		95

Note: Units serving extremely low-income households are included in the very low-income permitted units totals

Units by Structure Type	Entitled	Permitted	Completed
SFA	0	0	0
SFD	0	1	0
2 to 4	0	5	0
5+	102	0	13
ADU	1	89	35
MH	0	0	0
Total	103	95	48

Housing Applications Summary	
Total Housing Applications Submitted:	5
Number of Proposed Units in All Applications Received:	211
Total Housing Units Approved:	0
Total Housing Units Disapproved:	0

Use of SB 35 Streamlining Provisions	
Number of Applications for Streamlining	0
Number of Streamlining Applications Approved	0
Total Developments Approved with Streamlining	0
Total Units Constructed with Streamlining	0

Units Constructed - SB 35 Streamlining Permits			
Income	Rental	Ownership	Total
Very Low	0	0	0
Low	0	0	0
Moderate	0	0	0
Above Moderate	0	0	0
Total	0	0	0

Cells in grey contain auto-calculation formulas

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Summary of entitlements, building permits, and certificates of occupancy (auto-populated from Table A2)

Completed Entitlement Issued by Affordability Summary		
Income Level		Current Year
Very Low	Deed Restricted	0
	Non-Deed Restricted	0
Low	Deed Restricted	0
	Non-Deed Restricted	0
Moderate	Deed Restricted	16
	Non-Deed Restricted	0
Above Moderate		87
Total Units		103

Building Permits Issued by Affordability Summary		
Income Level		Current Year
Very Low	Deed Restricted	0
	Non-Deed Restricted	0
Low	Deed Restricted	0
	Non-Deed Restricted	0
Moderate	Deed Restricted	0
	Non-Deed Restricted	0

Above Moderate		95
Total Units		95

Certificate of Occupancy Issued by Affordability Summary		
Income Level		Current Year
Very Low	Deed Restricted	0
	Non-Deed Restricted	0
Low	Deed Restricted	2
	Non-Deed Restricted	0
Moderate	Deed Restricted	0
	Non-Deed Restricted	0
Above Moderate		46
Total Units		48

**City of Palo Alto 2021
Housing Element
Annual Progress Report**

**TABLE B
Program Implementation Status**

**Status of Housing Element Programs 2015-2023
December 2021**

Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
H1 Goal	ENSURE THE PRESERVATION OF THE UNIQUE CHARACTER OF RESIDENTIAL NEIGHBORHOODS					
H1.1 Policy	<i>Promote the rehabilitation of deteriorating or substandard residential properties using sustainable and energy conserving approaches.</i>					
H1.1.1 Program	Continue the citywide property maintenance, inspection, and enforcement program.	Continue to provide services which promote rehabilitation of substandard housing.	City Funds	Planning and Development Services Department; Code Enforcement	Ongoing	Ongoing Program.
H1.1.2 Program	Consider modifying development standards for second units, where consistent with maintaining the character of existing neighborhoods. The modifications should encourage the production of second units affordable to very low-, low-, or moderate-income households.	Consider modifying the Zoning Code to provide for additional second units.	General Fund	Planning and Development Services Department	Conduct a study within three years of adoption of Housing Element to assess the potential for additional second units with modifications to the development standards.	Complete. The new Ordinance was adopted November 2020. Staff will return to PTC regarding establishing rules for Affordable units.
H1.1.3 Program	Provide incentives to developers such as reduced fees and flexible development standards	Preserve 10 rental cottages and duplexes.	City Housing funds	Planning and Development Services	Explore incentives within three years of	Partially Complete. ADU regulations were approved in

TABLE B
Program Implementation Status

Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	to encourage the preservation of existing rental cottages and duplexes currently located in the R-1 and R-2 residential areas.			Department	Housing Element adoption.	November 2020.
H1.2 Policy	<i>Support efforts to preserve multifamily housing units in existing neighborhoods.</i>					
H1.2.1 Program	When a loss of rental housing occurs due to subdivision or condominium conversion approvals, the project shall require 25 percent BMR units.	Provide 10 additional affordable housing units on sites where rental housing will be lost.	NA	Planning and Development Services Department	Ongoing	Partially Complete. There have not been any projects subject to this program to date.
H1.3 Policy	<i>Encourage community involvement in the maintenance and enhancement of public and private properties and adjacent rights-of-way in residential neighborhoods.</i>					
H1.3.1 Program	Create community volunteer days and park cleanups, plantings, or similar events that promote neighborhood enhancement and conduct City- sponsored cleanup campaigns for public and private properties.	Coordin. with the City's waste and disposal hauler to conduct a cleanup campaign once a year to promote neighborhood clean-up.	City Housing Funds	Public Works Department	Ongoing	Ongoing Program.
H1.4 Policy	<i>Ensure that new developments provide appropriate transitions from higher density</i>					

**TABLE B
Program Implementation Status**

Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	<i>development to single-family and low-density residential districts to preserve neighborhood character.</i>					
H2 Goal	SUPPORT THE CONSTRUCTION OF HOUSING NEAR SCHOOLS, TRANSIT, PARKS, SHOPPING, EMPLOYMENT, AND CULTURAL INSTITUTIONS					
H2.1 Policy	<i>Identify and implement strategies to increase housing density and diversity, including mixed-use development and a range of unit styles, near community services. Emphasize and encourage the development of affordable and mixed-income housing to support the City's fair share of the regional housing needs and to ensure that the City's population remains economically diverse.</i>					
H2.1.1 Program	To allow for higher density residential development, consider amending the Zoning Code to permit high-density residential in mixed use or single use projects in commercial areas within one-half a mile of fixed rail stations and to allow limited exceptions to the 50-foot height limit for Housing Element Sites within one-quarter mile of fixed rail stations.	Provide opportunities for a diverse range of housing types near fixed rail stations.	City Funds	Planning and Development Services Department	Consider Zoning Code amendments within three years of Housing Element adoption.	Complete. Part of the Phase 1 Housing Element implementation plan for 2018. Completion in Feb. 2019
H2.1.2 Program	Allow increased residential densities and mixed-use development only where adequate urban services and amenities, including roadway	Make sure that adequate services are available when considering	City Funds	Planning and Development Services Department	Ongoing	Complete. Council did expand additional area of the Housing Improvement

**TABLE B
Program Implementation Status**

Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	capacity, are available.	increased residential densities.				Program Area in 2020.
H2.1.3 Program	Amend the zoning code to specify the minimum density of eight dwelling units per acre in all RM-15 districts. Consider amending the zoning code to specify minimum density for other multifamily zoning districts, consistent with the multi-family land use designation in the Comprehensive Plan.	To provide opportunities for up to 10 additional dwelling units on properties zoned RM-15	City Funds	Planning and Development Services Department	Within three years of Housing Element adoption.	Complete. Adopted Housing Incentive Ordinance in 2019.
H2.1.4 Program	Amend the Zoning Code to create zoning incentives that encourage the development of smaller, more affordable housing units, including units for seniors, such as reduced parking requirements for units less than 900 square feet and other flexible development standards.	Provide opportunities for 75 smaller, more affordable housing units.	City Funds	Planning and Development Services Department	Within three years of Housing Element adoption.	Partially Complete. The new ADU Ordinance was adopted November 2020. Staff to return to PTC regarding establishing rules for Affordable units.
H2.1.5 Program	Use sustainable neighborhood development criteria to enhance connectivity, walkability, and access to amenities, and to support housing diversity.	Increase connectivity and walkability in new development.	VTA and City Funds	Planning and Development Services Department	Ongoing	Partially Complete. North Ventura Community Action Plan underway.
H2.1.6 Program	Consider density bonuses and/or concessions including allowing greater concessions for 100% affordable housing developments.	Provide opportunities for 100% affordable housing	City Funds	Planning and Development Services Department	Ongoing	Complete.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
		developments.				
H2.1.7 Program	Explore developing a Transfer of Development Rights (TDR) program to encourage higher-density housing in appropriate locations.	Create opportunities for higher-density housing.	City Funds	Planning and Development Services Department	Consider program within two years of Housing Element adoption.	Partially Complete. Completed part of the Phase 1 Housing Element implementation plan for 2018, standards to be developed.
H2.1.8 Program	Promote redevelopment of underutilized sites by providing information about potential housing sites on the City's website, including the Housing Sites identified to meet the RHNA and information about financial resources available through City housing programs.	Provide information to developers about potential housing sites.	City funds	Planning and Development Services Department	Post information on website upon adoption of Housing Element.	Complete.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
H2.1.9 Program	Amend the Zoning Code to create zoning incentives that encourage the consolidation of smaller lots identified as Housing Inventory Sites and developed with 100% affordable housing projects. Incentives may include development review streamlining, reduction in required parking for smaller units, or graduated density when consolidated lots are over one-half acre. Adopt amendments as appropriate. Provide information regarding zoning incentives to developers.	Amend the Zoning Code to provide development incentives to meet the RHNA.	City funds	Planning and Development Services Department	Adopt amendments within two years of Housing Element adoption.	Complete.
H2.1.10 Program	As a part of planning for the future of El Camino Real, explore the identification of pedestrian nodes (i.e. “pearls on a string”) consistent with the South El Camino Design Guidelines, with greater densities in these nodes than in other areas.	Explore the identification of pedestrian nodes.	City Funds	Planning and Development Services Department	Ongoing in conjunction with the Comprehensive Plan update.	Partially Complete. Part of the Phase 1 Housing Element implementation plan; in 2018. Comp. Plan adopted.
H2.1.11 Program	Consider implementing the Pedestrian and Transit Oriented Development (PTOD) Overlay for the University Avenue downtown district to promote	Consider PTOD for University Avenue.	City Funds	Planning and Development Services Department	Within four years of Housing Element adoption, in conjunction with	Not Yet Complete. The City is exploring other options to PTOD.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	higher density multifamily housing development in that area.				the Comprehensive Plan update.	
H2.1.12 Program	Evaluate developing specific or precise plans for the downtown, California Avenue, and El Camino Real areas to implement in the updated Comprehensive Plan. Adopt plans for these areas, as appropriate.	Evaluate developing plans for downtown, California Avenue, and El Camino Real.	City Funds	Planning and Development Services Department	Ongoing in conjunction with the Comprehensive Plan update	Complete. Comprehensive Plan adopted the study of Coordinated Plans for Cal Ave and Downtown.
H2.2 Policy	<i>Continue to support redevelopment of suitable lands for mixed uses containing housing to encourage compact, infill development. Optimize the use of existing urban services and support transit.</i>					
H2.2.1 Program	Implement an incentive program within three years of Housing Element adoption for small properties identified as a Housing Element Site to encourage housing production on those sites. The incentive eliminates Site and Design Review if the project meets the following criteria: <ul style="list-style-type: none"> • The project has 9 residential units or fewer • A residential density of 20 dwelling units per acre or higher 	Streamline processing for identified Housing Element Sites	City Funds	Planning and Development Services Department	Adopt program within three years of Housing Element adoption	Complete.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	Maximum unit size of 900 square feet					
H2.2.2 Program	Work with Stanford University to identify sites suitable for housing that may be located in the Stanford Research Park and compatible with surrounding uses.	Identify sites suitable for housing to accommodate additional housing units.	City Funds	Planning and Development Services Department	Identify sites within three years of Housing Element adoption.	Not Yet Complete.
H2.2.3 Program	Use coordinated area plans and other tools to develop regulations that support the development of housing above and among commercial uses.	Explore additional opportunities to encourage housing in commercial areas.	VTA and City Funds	Planning and Development Services Department	Ongoing	Partially Complete: Underway. Part of the Phase 1 Housing Element implementation plan for 2018; development of the North Ventura Coordinated Area Plan in progress.
H2.2.4 Program	As detailed in the Resources chapter of the Housing Element, the City of Palo Alto has committed to providing financial assistance towards the conversion of 23 multi-family units to very low-income (30-50% AMI) units for a period of 55 years, and is seeking to apply credits towards the City's RHNA (refer to Appendix C - Adequate Sites Program Alternative Checklist). The Palo Alto Housing Corporation (PAHC) approached the City for assistance in	By the end of the second year of the housing element planning period, the City will enter into a legally enforceable agreement for \$200,000 in committed assistance to purchase affordability covenants on 23	City Housing funds	Planning and Development Services Department	Ongoing	Complete. January 2016.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	converting a portion of the 60 units at the Colorado Park Apartments, to be reserved for very low-income households. The committed assistance will ensure affordability of the units for at least 55 years, as required by law.	units at the Colorado Park Apartments. The City will report to HCD on the status of purchasing affordability covenants no later than July 1, 2018, and to the extent an agreement is not in place, will amend the Housing Element as necessary to identify additional sites.				
H2.2.5 Program	The City will continue to identify more transit-rich housing sites including in the downtown and the California Avenue area after HCD certification as part of the Comprehensive Plan Update process and consider exchanging sites along San Antonio and sites along South El Camino that are outside of identified “pedestrian nodes” for the more transit-rich identified sites.	Explore additional appropriate housing sites.	City Funds	Planning and Development Services Department	Ongoing	Not Yet complete. Amended to include additional housing in San Antonio corridor in November 2019.
H2.2.6 Program	On parcels zoned for mixed use, consider allowing exclusively	Consider transfer of zoning	City Funds	Planning and Development	Within three years of Housing	Complete. Part of Housing

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	residential use on extremely small parcels through the transfer of zoning requirements between adjacent parcels to create horizontal mixed-use arrangements. If determined to be appropriate, adopt an ordinance to implement this program.	requirements to create horizontal mixed use.		Services Department	Element adoption	Program 2.1.9 above.
H2.2.7 Program	Explore requiring minimum residential densities to encourage more housing instead of office space when mixed-use sites develop and adopt standards as appropriate.	Explore requiring minimum densities in mixed use districts.	City Funds	Planning and Development Services Department	Ongoing in conjunction with the Comprehensive Plan update	Complete. Adoption new development standards CS18.16.060.
H2.2.8 Program	Assess the potential of removing maximum residential densities (i.e. dwelling units per acre) in mixed use zoning districts to encourage the creation of smaller housing units within the allowable Floor Area Ratio (FAR) and adopt standards as appropriate.	Assess removal of maximum densities in mixed use zoning districts.	City Funds	Planning and Development Services Department	Ongoing in conjunction with the Comprehensive Plan update	Complete. Feb. 2019.
H2.3 Policy	<i>Heighten community awareness and to receive community input regarding the social, economic and environmental values of maintaining economic diversity in the City by providing affordable and mixed income higher density housing along transit corridors and at other appropriate locations.</i>					

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
H2.3.1 Program	Maintain an ongoing conversation with the community, using a variety of forms of media, regarding the need for affordable housing, the financial realities of acquiring land and building affordable housing, and the reasons that affordable housing projects need higher densities to be feasible developments.	Perform outreach on affordable housing.	City Funds	Planning and Development Services Department	Ongoing	Ongoing Program.
H3 Goal	MEET UNDERSERVED HOUSING NEEDS, AND PROVIDE COMMUNITY RESOURCES TO SUPPORT OUR NEIGHBORHOODS					
H3.1 Policy	<i>Encourage, foster, and preserve diverse housing opportunities for very low-, low-, and moderate income households.</i>					
H3.1.1 Program	Amend the City’s BMR ordinance to lower the BMR requirement threshold from projects of five or more units to three or more units, and to modify the BMR rental section to be consistent with case law related to inclusionary rental housing.	Provide opportunities for four additional BMR units.	City Funds	Planning and Development Services Department	Amend BMR Ordinance within three years of Housing Element adoption.	Complete. Ordinance adopted on April 17, 2017.
H3.1.2 Program	Implement the BMR ordinance to reflect the City’s policy of requiring: a) At least 15 percent of all housing units in projects must be provided at below market	Provide 10 affordable units through implementation of the City’s BMR program.	Developers	Planning and Development Services Department	Ongoing – implementation of existing program	Ongoing Program.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	<p>rates to very low-, low-, and moderate-income households. Projects on sites of five acres or larger must set aside 20 percent of all units as BMR units. Projects that cause the loss of existing rental housing may need to provide a 25 percent component as detailed in Program H 1.2.1. BMR units must be comparable in quality, size, and mix to the other units in the development.</p> <p>b) Initial sales price for at least two-thirds of the BMR units must be affordable to a household making 80 to 100 percent of the Santa Clara County median income. The initial sales prices of the remaining BMR units may be set at higher levels affordable to households earning between 100 to 120 percent of the County's median income. For projects with a 25 percent BMR component, four-fifths of the BMR units must be affordable to households</p>					
H3.1.3 Program	Continue implementation of the Below Market Rate Program Emergency Fund to prevent the	Use the BMR Program Emergency Fund	BMR Emergency Fund	Planning and Development Services	On	Ongoing Program preserved one BMR unit in 2016; CDBG

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	loss of BMR units and to provide emergency loans for BMR unit owners to maintain and rehabilitate their units. Consider expansion of program funds to provide financial assistance for the maintenance and rehabilitation of older BMR units.	to prevent the loss of at least two affordable units and assist in maintenance and rehabilitation of at least four older BMR units		Department		funding for Safe and Sanitary maintenance of 5 units inFY2018-19.
H3.1.4 Program	Preserve affordable housing stock by monitoring compliance, providing tenant education, and seeking other sources of funds for affordable housing developments at risk of market rate conversions. The City will continue to renew existing funding sources supporting rehabilitation and maintenance activities.	Prevent conversion of affordable housing to market rate and renew funding sources for rehabilitation and maintenance of housing stock.	City, CDBG funds	Planning and Development Services Department	Ongoing. Continued implementation of existing program	Partially Complete. Underway, in discussions with property owners of projects at risk of conversion, including Lytton Gardens, Terman Apartments and Webster Wood Apartments.
H3.1.5 Program	Encourage the use of flexible development standards, including floor- area ratio limits, creative architectural solutions, and green building practices in the design of projects with a substantial BMR component.	Increase opportunities for BMR development through use of flexible development standards.	City Funds	Planning and Development Services Department	Ongoing. Continued implementation of existing program	Ongoing Program. The Planned Housing Zone was adopted in Sept. 2020 with more affordable housing options to provide greater flexibility.
H3.1.6 Program	Require developers of employment-generating commercial and industrial developments to contribute to the supply of low- and	Generate in-lieu fees to contribute toward the creation of low- and moderate-	City Housing Fund	Planning and Development Services Department	Ongoing. Continue to regularly update the commercial in-lieu fee.	Complete. The commercial in-lieu fee housing development fee-is regularly updated

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	moderate-income housing through the payment of commercial in-lieu fees as set forth in a nexus impact fee study and implementing ordinances.	income housing.				with other city fees based on nexus impact fee studies.
H3.1.7 Program	Ensure that the Zoning Code permits innovative housing types such as co- housing and provides flexible development standards that will allow such housing to be built, provided the character of the neighborhoods in which such housing is proposed to be located is maintained.	Review the Zoning Code and determine appropriate amendments to allow innovative housing types with flexible development standards.	City Funds	Planning and Development Services Department	Consider changes to the Zoning Code within four years of Housing Element adoption.	Not Complete. Included in Housing Work Plan as Program 2.8.
H3.1.8 Program	Recognize the Buena Vista Mobile Home Park as providing low- and moderate income housing opportunities. Any redevelopment of the site must be consistent with the City's Mobile Home Park Conversion Ordinance adopted to preserve the existing units. To the extent feasible, the City will seek appropriate local, state and federal funding to assist in the preservation and maintenance of the existing units in the Buena Vista Mobile Home Park.	Preserve the 120 mobile home units in the Buena Vista Mobile Home Park as a low and moderate income housing resource.	City, State and Federal Funds	Planning and Development Services Department	Ongoing	Complete. Mobile home park was preserved in September 2017 with interagency cooperation.
H3.1.9 Program	Continue enforcing the Condominium Conversion Ordinance.	Maintain the rental housing stock.	City Funds	Planning and Development Services Department	Ongoing	Ongoing Program.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
H3.1.10 Program	Annually monitor the progress in the construction or conversion of housing for all income levels, including the effectiveness of housing production in mixed use developments.	Provide information to the City Council on the effectiveness of City programs.	City Funds	Planning and Development Services Department	Provide annual reports.	Ongoing Program.
H3.1.11 Program	When using Housing Development funds for residential projects, the City shall give a strong preference to those developments which serve extremely low-income (ELI), very low-income, and low-income households.	Provide funding opportunities for development of housing for Extremely Low Income households.	City Housing Development funds	Planning and Development Services Department	Ongoing	Ongoing Program. Housing funds provided as needed by housing projects.
H3.1.12 Program	Amend the Zoning Code to provide additional incentives to developers who provide extremely low-income (ELI), very low-income, and low-income housing units, above and beyond what is required by the Below Market Rate program, such as reduced parking requirements for smaller units, reduced landscaping requirements, and reduced fees.	Provide incentives for development of housing for Extremely Low Income households.	City Housing funds	Planning and Development Services Department	Within three years of Housing Element adoption.	Complete. Part of the Phase 1 Housing Element implementation plan for 2018. In, 2019 new development/parking standards were adopted in Housing Incentive Program, CS18.16.060

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
H3.1.13 Program	For any affordable development deemed a high risk to convert to market rate prices within two years of the expiration of the affordability requirements, the City will contact the owner and explore the possibility of extending the affordability of the development.	To protect those affordable developments deemed a high risk to converting to market rate	City Housing funds	Planning and Development Services Department	Ongoing	Ongoing Program. Underway, in discussions with property owners of projects at risk of conversion, including Lytton Gardens, Terman Apartments and Webster Wood Apartments.
H3.1.14 Program	Encourage and support the regional establishment of a coordinated effort to provide shared housing arrangement facilitation, similar to the HIP Housing Home Sharing Program in San Mateo County. Advocate among regional and nonprofit groups to establish the necessary framework.	Meet with regional groups and work to establish a Santa Clara Home Sharing Program	City Housing funds	Planning and Development Services Department	Within two years of Housing Element adoption.	Partially Complete. Underway. On April 2018, the Santa Clara County's Board approved the Santa Clara Home Sharing Program with partnership with Catholic Charities of Santa Clara County.
H3.2 Policy	<i>Reduce the cost of housing by continuing to promote energy efficiency, resource management, and conservation for new and existing housing.</i>					
H3.2.1 Program	Continue to assist very low-income households in reducing their utility bills through the Utilities Residential Rate Assistance Program (RAP).	Provide assistance to with utility bills to 800 low-income households.	City Funds	Palo Alto Utilities Department	Ongoing	Ongoing Program.
H3.2.2 Program	Use existing agency programs such as Senior Home Repair to	Provide rehabilitation assistance to 600	CDBG and General Fund	Planning and Development Services	Ongoing	Ongoing Program. CDBG funds were

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	provide rehabilitation assistance to very low- and low-income households.	very low and low-income households.		Department		allocated for a pilot home repair program in FY18.
H3.3 Policy	<i>Support the reduction of governmental and regulatory constraints, and advocate for the production of affordable housing.</i>					
H3.3.1 Program	When appropriate and feasible, require all City departments to expedite processes and allow waivers of development fees as a means of promoting the development of affordable housing.	Continue to reduce processing time and costs for affordable housing projects.	City Funds	Planning and Development Services Department	Ongoing	Ongoing Program. Work continues on objective zoning standards.
H3.3.2 Program	Continue to exempt permanently affordable housing units from any infrastructure impact fees adopted by the City.	Reduce costs for affordable housing projects.	City Funds	Planning and Development Services Department	Ongoing	Ongoing Program.
H3.3.3 Program	Promote legislative changes and funding for programs that subsidize the acquisition, rehabilitation, and operation of rental housing by housing assistance organizations, nonprofit developers, and for-profit developers.	Continue as an active member of the Non- Profit Housing Association of Northern California to promote legislative changes and funding	City Funds	Planning and Development Services Department; City Manager	Ongoing	Ongoing Program. Active membership in the Non- Profit Housing Association.
H3.3.4 Program	Support the development and preservation of group homes and supported living facilities for persons with special housing	Regularly review existing development regulations and	City & CDBG Funds	Planning and Development Services Department	Amend Zoning Code within three years of Housing Element	Ongoing Program. As Housing Plan Work Program 2.4.7.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	needs by assisting local agencies and nonprofit organizations in the construction or rehabilitation of new facilities for this population.	amend the Zoning Code accordingly to reduce regulatory obstacles to this type of housing.			adoption.	
H3.3.5 Program	Review and consider revising development standards for second units to facilitate the development of this type of housing, including reduced minimum lot size and FAR requirements. Based on this analysis, consider modifications to the Zoning Code to better encourage development of second units.	Complete study on impact of revised standards, and consider Zoning Code Amendments	City Funds	Planning and Development Services Department, City Council	Ongoing	Complete. New Ordinance adopted November 2020. Staff to return to PTC regarding establishing rules for Affordable units.
H3.3.6 Program	Continue to participate with and support agencies addressing homelessness.	Continue City staff participation in prioritizing funding for County-wide programs.	City, CDBG & HOME funds	Planning and Development Services Department, City Council	Ongoing	Ongoing Program.
H3.3.7 Program	Prepare a local parking demand database to determine parking standards for different housing uses (i.e. market rate multifamily, multifamily affordable, senior affordable, emergency	Determine parking standards for different residential uses.	City Funds	Planning and Development Services Department	Within four years of Housing Element adoption.	Not Yet Complete. Underway, consultant has been retained to complete a parking study.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	shelters etc.) with proximity to services as a consideration. Adopt revisions to standards as appropriate.					
H3.4 Policy	<i>Pursue funding for the acquisition, construction, and rehabilitation of housing that is affordable to very low-, low-and moderate-income households.</i>					
H3.4.1 Program	Maintain a high priority for the acquisition of new housing sites near public transit and services, the acquisition and rehabilitation of existing housing, and the provision for housing-related services for affordable housing. Seek funding from all State and federal programs whenever they are available to support the development or rehabilitation of housing for very low-, low-, and moderate-income households.	Allocate CDBG funding to acquire and rehabilitate housing for very low-, low-, and moderate income households.	CDBG, State Local Housing Trust Fund	Planning and Development Services Department	Ongoing	Ongoing Program.
H3.4.2 Program	Support and expand local funding sources including the City's Housing Development Fund, Housing Trust of Santa Clara County, CDBG Program, County of Santa Clara's Mortgage Credit Certificate Program (MCC), or similar	Increase the supply of affordable housing stock.	City Housing Development Fund, Housing Trust of Santa Clara County, CDBG, Santa Clara County MCC	Planning and Development Services Department	Ongoing	Ongoing Program.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	program. Continue to explore other mechanisms to generate revenues to increase the supply of low- and moderate-income housing.					
H3.4.3 Program	Periodically review the housing nexus formula required under Chapter 16.47 of the Municipal Code to fully reflect the impact of new jobs on housing demand and cost.	Continue to evaluate the housing nexus formula and adjust the required impact fees to account for the housing demand from new development.	City Funds	Planning and Development Services Department	Ongoing	Complete. Housing nexus study updated in 2016. Development fees evaluated and updated annually.
H3.4.4 Program	The City will work with affordable housing developers to pursue opportunities to acquire, rehabilitate, and convert existing multi-family developments to long-term affordable housing units to contribute to the City's fair share of the region's housing needs.	Identify potential sites for acquisition and conversion and provide this information to developers.	City Funds	Planning and Development Services Department	Within three years of Housing Element adoption.	Ongoing Program.
H3.5 Policy	<i>Support the provision of emergency shelter, transitional housing, and ancillary services to address homelessness.</i>					

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
H3.5.1 Program	Continue to participate in the Santa Clara County Homeless Collaborative as well as work with adjacent jurisdictions to develop additional shelter opportunities.	Continue City staff participation as members of the Collaborative’s CDBG and Home Program Coordinators Group.	City, CDBG & HOME funds	Planning and Development Services Department, City Council	Ongoing	Ongoing Program. Continued participation in regional CDBG/housing collaborative efforts.
H3.5.2 Program	Amend the Zoning Code to clarify distancing requirements for emergency shelters, stating that “no more than one emergency shelter shall be permitted within a radius of 300 feet.”	Amend the Zoning Code to clarify distancing requirements for emergency shelters.	City Funds	Planning and Development Services Department	Adopt amendments within one year of Housing Element adoption.	Complete.
H3.5.3 Program	Amend the Zoning Code to revise definitions of transitional and supportive housing to remove reference to multiple-family uses, and instead state that “transitional and supportive housing shall be considered a residential use of property and shall be subject only to those restrictions that apply to other residential dwellings of the same type in the same zone.”	Amend the Zoning Code to revise transitional and supportive housing definitions.	City Funds	Planning and Development Services Department	Adopt amendments within one year.	Complete.
H3.6 Policy	<i>Support the creation of workforce housing for City and school district employees as feasible.</i>					

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
H3.6.1 Program	Conduct a nexus study to evaluate the creation of workforce housing for City and school district employees.	Create the opportunity for up to five units of workforce housing.	City of Palo Alto Commercial Housing Fund	Planning and Development Services Department	Conduct a study within four years of adoption of the Housing Element.	Complete. City adopted Workforce Housing Overlay.
H4 Goal	PROMOTE AN ENVIRONMENT FREE OF DISCRIMINATION AND THE BARRIERS THAT PREVENT CHOICE IN HOUSING.					
H4.1 Policy	<i>Support programs and agencies that seek to eliminate housing discrimination.</i>					
H4.1.1 Program	Work with appropriate State and federal agencies to ensure that fair housing laws are enforced, and continue to support groups that provide fair housing services, such as the Mid-Peninsula Citizens for Fair Housing	Continue to coordinate with State and federal agencies to support programs to eliminate housing discrimination and provide financial support for fair housing services.	City Funds	Planning and Development Services Department	Ongoing	Ongoing Program. The City contracts with Project Sentinel to provide fair housing services.
H4.1.2 Program	Continue the efforts of the Human Relations Commission to combat discrimination in rental housing, including mediation of problems between landlords and tenants.	Continue to provide mediation services for rental housing discrimination cases.	City Funds	Human Relations Commission, Planning & Community Environment	Ongoing	Ongoing Program. The City contracts with Project Sentinel to provide mediation services.
H4.1.3 Program	Continue implementation of	Implement	City Funds	Planning and	Ongoing	Ongoing Program.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	City's ordinances and State law prohibiting discrimination in renting or leasing housing based on age, parenthood, pregnancy, or the potential or actual presence of a minor child.	existing ordinances regarding discrimination		Development Services Department		
H4.1.4 Program	Continue the City's role in coordinating the actions of various support groups that seek to eliminate housing discrimination and in providing funding and other support for these groups to disseminate fair housing information in Palo Alto, including information on referrals to pertinent investigative or enforcement agencies in the case of fair housing complaints.	Continue to provide funding and other support for these groups to disseminate fair housing information in Palo Alto.	City Funds, Human Services Resource Allocation Process (HSRAP)	Community Services Department	Ongoing	Ongoing Program. The City contracts with Project Sentinel to provide fair housing services.
H4.1.5 Program	Heighten community awareness regarding and implement the Reasonable Accommodations procedure for the siting, funding, development, and use of housing for people with disabilities.	Continue to provide information to residents on reasonable accommodation procedures via public counters and on the City's website.	City Funds	Planning and Development Services Department	Ongoing	Ongoing Program.
H4.1.6 Program	Continue to implement the Action Plan of the City of Palo	Provide for increased use and	CDBG funds, General Fund	Planning and Development	Ongoing	Ongoing Program.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	Alto's Community Development Block Grant (CDBG) Consolidated Plan and the Analysis of Impediments to Fair Housing Choice.	support of tenant/landlord educational mediation opportunities as called for in the CDBG Action Plan and the Analysis of Impediments to Fair Housing Choice.		Services Department		
H4.2 Policy	<i>Support housing that incorporates facilities and services to meet the health care, transit, and social service needs of households with special needs, including seniors and persons with disabilities.</i>					
H4.2.1 Program	Ensure that the Zoning Code facilitates the construction of housing that provides services for special needs households and provides flexible development standards for special service housing that will allow such housing to be built with access to transit and community services while preserving the character of the neighborhoods in which they are proposed to be located.	Evaluate the Zoning Code and develop flexible standards for special service housing.	City Funds	Planning and Development Services Department	Evaluate the Zoning Code within three years of adoption of the Housing Element.	Not yet complete. Implemented pilot Safe Parking Program for homeless. Included as Housing Work Plan Program 2.4.7.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
H4.2.2 Program	Work with the San Andreas Regional Center to implement an outreach program that informs families in Palo Alto about housing and services available for persons with developmental disabilities. The program could include the development of an informational brochure, including information on services on the City's website, and providing housing-related training for individuals/families through workshops.	Provide information regarding housing to families of persons with developmental disabilities.	General Fund	Planning and Development Services Department	Develop outreach program within three years of adoption of the Housing Element.	Partially Complete.
H5 Goal	REDUCE THE ENVIRONMENTAL IMPACT OF NEW AND EXISTING HOUSING.					
H5.1 Policy	<i>Reduce long-term energy costs and improve the efficiency and environmental performance of new and existing homes.</i>					
H5.1.1 Program	Periodically report on the status and progress of implementing the City's Green Building Ordinance and assess the environmental performance and efficiency of homes in the following areas: - Greenhouse gas emissions - Energy use - Water use (indoor and outdoor) - Material efficiency - Storm water runoff	Prepare reports evaluating the progress of implementing the City's Green Building Ordinance.	City funds, Development fees	Planning and Development Services Department, Building Division	Ongoing	Ongoing Program.

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Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
	- Alternative transportation					
H5.1.2 Program	Continue providing support to staff and the public (including architects, owners, developers and contractors) through training and technical assistance in the areas listed under Program H5.1.1.	Provide educational information regarding the City's Green Building Ordinance.	City funds, Development fees	Planning and Development Services Department, Building Division	Ongoing	Ongoing Program.
H5.1.3 Program	Participate in regional planning efforts to ensure that the Regional Housing Needs Allocation targets areas that support sustainability by reducing congestion and greenhouse gas emissions.	Provide a regional framework for sustainability in creating new housing opportunities through the City's Regional Housing Mandate Committee.	City Funds	Planning and Development Services Department	Ongoing	Ongoing Program.
H5.1.4 Program	Review federal, State, and regional programs encouraging the improvement of environmental performance and efficiency in construction of buildings, and incorporate appropriate programs into Palo Alto's policies, programs and outreach efforts.	Continue to update regulations for environmental sustainability.	City Funds	Planning and Development Services Department, Building Division; Public Works & Utilities	Ongoing	Ongoing Program.
H5.1.5 Program	Enhance and support a proactive public outreach program to encourage Palo Alto residents to conserve resources and to share ideas about conservation.	Provide up-to-date information for residents regarding conservation through educational brochures	City Funds	Planning and Development Services Department, Public Works & Utilities	Ongoing	Ongoing Program.

TABLE B
Program Implementation Status

Goal/Policy/Program	Description	Plan Objective	Funding Source	Responsible Agency	Time Frame	Status
		available at City Hall and posted on the City's website.				
H5.1.6 Program	Provide financial subsidies, recognition, or other incentives to new and existing homeowners and developers to achieve performance or efficiency levels beyond minimum requirements.	Continue to recognize homeowners and developers who incorporate sustainable features beyond what is required by the Green Building Ordinance.	City Funds	Planning and Development Services Department	Ongoing	Ongoing Program.
H5.1.7 Program	In accordance with Government Code Section 65589.7, immediately following City Council adoption, the City will deliver to all public agencies or private entities that provide water or sewer services to properties within Palo Alto a copy of the 2015-2023 Housing Element.	Immediately following adoption, deliver the 2015-2023 Palo Alto Housing Element to all providers of sewer and water services within the City.	City Funds	Planning and Development Services Department	Within one month of adoption of the Housing Element.	Complete.

ANNUAL ELEMENT PROGRESS REPORT
HOUSING ELEMENT IMPLEMENTATION
(CCR Title 25 §6202)

Table B
Regional Housing Needs Allocation Progress
Permitted Units Issued by Affordability

Jurisdiction: PALO ALTO		Reporting Year: 2021 (JAN 01 - DEC 31)											
		Total Units Permitted by Year											
			YEAR 01 ¹	YEAR 02	YEAR 03	YEAR 04	YEAR 05	YEAR 06	YEAR 07	YEAR 08			
Income Level		RHNA Allocation by Income Level	2015	2016	2017	2018	2019	2020	2021	2022	Total Units Permitted by Income Level	Total Remaining RHNA by Income Level	% of RHNA Permitted
Very Low	Deed Restricted	691	43					58	117		218	473	31.55%
	Non-Deed Restricted										0		
Low	Deed Restricted	432	58		5		2				65	367	15.05%
	Non-Deed Restricted										0		
Moderate	Deed Restricted	278									0	252	9.35%
	Non-Deed Restricted		11	3	12						26		
Above Moderate		587	174	15	72	54	105	120	95		635	-48	108.18%
	TOTALS	1988	286	18	89	54	107	178	212	0	944	1044	47.48%

NOTES:

1. For the Bay Area the "projection period" or the time period for which the Regional Housing Need is calculated is January 1, 2014 – October 31, 2022. The "planning period" for the Bay Area, or the time frame between the due date for one housing element and the due date for the next housing element, is January 31, 2015 – January 31, 2023. California Department of Housing & Development (HCD) combined RHNA housing production for Bay Area jurisdictions for years 2014 & 2015 for consistency.