City of Palo Alto
City Council Staff Report

Meeting Date: 11/7/2022
Report Type: Information Reports

Title: 2022 City Council Priorities - Major Projects Quarterly Update

From: City Manager

Lead Department: City Manager

Information
This is an informational report; no action is needed. This report provides progress updates on the 2022 City Council Priorities and associated workplan elements approved by the City Council in April 2022.

Background
Each year, the City Council reviews its priorities for the upcoming calendar year at its annual Council Retreat. A Council priority is defined as a topic that will receive significant attention during the year. The Palo Alto City Council convened to set its 2022 priorities on February 5, 2022, informed in part by community feedback through an online survey, e-mails to Councilmembers, and public participation during the City Council retreat. The City Council adopted four priorities for 2022, including:

- Economic Recovery and Transition (ERT),
- Climate Change - Protection and Adaptation (CCPA),
- Housing for Social and Economic Balance (HSEB), and
- Community Health and Safety (CHS).

The major workplan elements for each priority are listed in Attachment A and a few projects are highlighted in the body of this report. Individual project updates can be found in Attachment B. These workplan elements, or “major projects”, provide context and enumerate the efforts underway to advance Council priorities. In addition to these major projects, there is a great deal of work being completed on other high-priority projects as directed by the City Council in addition to delivering 24/7 core services. In this time of resource challenges, the City continues to focus on maintaining core city services and managing the vulnerabilities and risks associated with available resources while pursuing the major projects listed in this report.

Discussion
Based on the City Council’s four 2022 adopted priorities, the following discussion presents the major workplan elements involved. The attached status update and tracking table includes the following columns:
• *Project Target Start* indicates in which calendar quarter the project is targeted to begin.

• *Project Status* indicates whether a project is substantially complete, ongoing, not started, or dropped. Dropped projects may no longer be feasible or relevant.

• *Next Review Target Date* indicates in which calendar quarter the project can be expected to be reviewed by a legislative body.

• *Not Yet Resourced* Projects not yet resourced are still considered priorities but resources are not currently available or are otherwise “on hold.”

While actual completion dates will vary, the workplan communicates the breadth and volume of concurrent activities. Projects that have been identified as priorities but where resources are not currently available will be considered as opportunities for new resources arise.

A brief description of a few highlighted projects is included in the body of this report. The numbering of the major projects is consistent with the numbering presented in CMR 14103 approved by the City Council on April 4, 2022 (agenda item 15) for ease of tracking through the two documents. Of the 65 identified major projects supporting Council priorities, 12 have been completed, 11 have not yet started, the remaining 42 are mostly ongoing.

<table>
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<td>&amp; Economic Balance</td>
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<td>CHS: Community Health &amp;</td>
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<td>TOTAL</td>
<td><strong>12</strong></td>
<td><strong>42</strong></td>
<td><strong>11</strong></td>
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**ERT: ECONOMIC RECOVERY AND TRANSITION; I. COHESIVE VISION FOR OUR COMMERCIAL CORES**

Economic Recovery and Transition reflects evolution of the Community and Economic Recovery priority set by the City Council in 2021, and the ongoing work in this priority area aligns closely with the workplan that was approved and continues for this topic.
The 2022 priority also includes looking at a cohesive vision for Palo Alto’s commercial cores.

Project Highlights-

**ERT2. Economic Development Request for Proposal (RFP):** The contract for development of a near-term and longer-term Economic Development Strategy was approved unanimously by the City Council on September 12, 2022. StreetSense was the firm selected and they will be participating in a City Council study session on November 7.

**ERT5. University Avenue Streetscape Design Project:** Staff has begun the work to implement the community engagement strategy, complete data collection, develop concept alternatives, and prepare cost estimates, per the scope of work approved by Council.

**ERT6. California Avenue Closure:** Council directed staff to return with a short-term recommendation on an interim design strategy for California Avenue and to explore whether the streets should remain closed or open to vehicular traffic. This work is underway, and staff anticipates returning to City Council with a progress update in winter 2022 or early 2023. A longer-term recommendation is pending a consultant Alternatives Analysis study.

**ERT7. Ramona Street Closure:** Council directed staff to return with a short-term recommendation on whether Ramona should remain closed to vehicular traffic or open to vehicular traffic. Staff anticipates this work will be in tandem with the work for California Ave., building on lessons learned from the pandemic and preliminary engagement. As with California Ave., this work is underway, and staff anticipates returning to City Council with a progress update this winter. A longer-term recommendation for Ramona is also pending a consultant Alternatives Analysis study.

**CCPA. CLIMATE CHANGE - PROTECTION AND ADAPTATION**
Climate Change - Protection and Adaptation reflects the continuation of the Council priority set by the City Council in 2021. The ongoing work in this priority area continues the accomplishments achieved in calendar year 2021 and reflects next steps as part of that workplan and Council direction thus far.

Project Highlights-

**CCPA1. Municipal Code Amendments to Facilitate PV, ESS, EVCS and Heat Pump (Water/Furnace) Installations:** Identify municipal code requirements that may impede installation of electrification systems and recommend changes after public review before the Utilities Advisory Commission (UAC) and Parking and
Transportation Commission (PTC) and transmit recommendations to the City Council. PTC review is expected in October 2023.

CCPA4. Sustainability/Climate Action Plan (S/CAP) update: Council meetings on September 27, 2022, and October 3, 2022, included comprehensive discussions on the status of the S/CAP update and the S/CAP Ad Hoc Committee’s work and recommendations. Council accepted the full set of the draft S/CAP Goals and Key Actions, approved multiple actions allowing the new Advanced Heat Pump Water Heater Pilot Program to commence, and adopted a new goal to achieve carbon neutrality by 2030. With the draft Goals and Key Actions identified, staff is working to complete CEQA review of the S/CAP and to bring an updated 3-Year Workplan to Council for approval in December 2022. CEQA must be complete and certified before Council can approve or adopt the Goals and Key Actions.

HSEB. HOUSING FOR SOCIAL AND ECONOMIC BALANCE
Housing for Social and Economic Balance reflects the continuation of the Council priority set by the City Council in 2021. The ongoing work in this priority area continues the accomplishments achieved in calendar year 2021 and reflects next steps as part of that workplan and Council direction thus far.

Project Highlights-

HSEB1. HomeKey Application: The City and LifeMoves publicly received a $26.6M Homekey award notification on August 24, 2022. Staff is finalizing the agreement with the State for funding while also moving forward on a variety of agreements with LifeMoves, Santa Clara County Office of Supportive Housing, and the Santa Clara County Housing Authority in relation to building and operating the shelter.

Construction is anticipated to begin in October/November 2022. Additionally, the Planning and Transportation Commission (PTC) forwarded a Comp Plan Amendment recommendation to the City Council amending the land use designation for a small portion of the 1237 San Antonio Road Homekey site. The amendment will create alignment between existing use and its designation. This item is anticipated to come before the City Council in December 2022.

CHS. COMMUNITY HEALTH AND SAFETY: I. CRIME, MENTAL HEALTH, AIR QUALITY, NOISE, SENSE OF BELONGING
Community Health and Safety has been interwoven in prior City Council priorities, including the previous priorities of Economic Recovery and Community Wellness and Wellbeing. As the community continues to recover from effects of the pandemic, this
priority highlights the importance of quality-of-life resources in the community. Projects in this Council priority reflect the ongoing programs provided through Community Services and Public Safety, continuation of items established in 2021 for community wellness and wellbeing, and areas for new focus.

Project Highlights-

**CHS4. Computer Aided Dispatch (CAD) Upgrade:** The Police Department is working with its consortium partners (Mountain View and Los Altos) to identify a new CAD system to replace the legacy system version, the RFP document is expected to be completed in November 2022. Staff will return to Council with a recommendation for purchasing a new CAD system in early 2023.

**CHS5. Complete Reopening of Libraries:** On May 10, 2022 the Library expanded hours, both Mitchell Park and the Rinconada Library open 5 days a week and the Children’s, Downtown and College Terrace Libraries opened 3 days. On June 20, 2022, the City Council adopted the FY23 budget to restore additional hours to the Library. This includes adding a fourth day of service to the Children’s, College Terrace and Downtown Libraries; and a sixth day to Mitchell Park and Rinconada Libraries; and the hiring of additional staff.

The Library is working with the Human Resources Department to fill vacancies and move forward with the expansion of library hours. As staff vacancies are filled, the Library plans to phase the expansion of hours starting fall through the first trimester of 2023.

**Resource Impact**
Although there are no additional direct resource impacts for the projects described as occurring during the 2022 calendar year, several projects in this report are identified as either not yet being resourced or temporarily ‘on hold’. To appropriate resources for such projects, staff would need to be reallocated from existing work to those projects and additional appropriation actions would likely be necessary.

**Stakeholder Engagement**
Significant stakeholder engagement is planned across each of these workplan elements both internally and externally. Major community engagement plans were outlined in a Study Session with the City Council on March 14, 2022 at which time staff received Council input. To the extent the workplan elements are changed, adjustments to the community engagement plans will be evaluated based on staffing resources available and changes made within existing budgetary constraints, where possible. The staff report outlining engagement can be found here on page 181: <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/city-council-agendas-minutes/2022/20220314/20220314pccsm-amended-final-revised-ppt.pdf>
Environmental Review
The recommended action is not a project for the purposes of the California Environmental Quality Act.
Attachments:
- Attachment17.a: Attachment A - Major Projects by Council Priority
- Attachment17.b: Attachment B- Major Projects by Council Priority Progress
### ERT - Economic Recovery and Transition

<table>
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<th>Priority</th>
<th>Project Description</th>
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<td>CY23Q1/Q2</td>
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<td>CY23Q1 FC</td>
<td>ERT001. Downtown Business Improvement District (BID)</td>
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<td>ERT009. Electronic Plan Review RFP to integrate with Acela</td>
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<td>ERT10. Development of New Parking Facilities in the University Avenue Downtown (potential BMH site)</td>
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### CCAP - Climate Change, Protection and Adaptation

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<td>CCAP008. CCAP8. Commercial Electrification Retrofit</td>
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### HEB - Housing for Social and Economic Balance

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<td>HEB007. SB-9 Urban Land Split Interim Ordinance / SB-9 Historic Resources Policy Discussion and Follow-up Action</td>
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### CHS - Community Health and Safety

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<td>CHS003. Improve Fire Safety in Foothills</td>
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<td>CHS004. CHS004. Computer Aided Dispatch (CAD) Upgrade</td>
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<td>Pre-CY2</td>
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<td>CHS006. CHS006. Hire Ahead up to Five Police Officers</td>
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<td>CY23Q2/Q4</td>
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<td>Completed</td>
<td>CHS007. CHS007. Rinconada Park Improvement Project</td>
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<td>CY23Q2 CC</td>
<td>CHS008. CHS008. Tree Protection Ordinance Update</td>
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<td>CHS011. CHS011. Monitor and Respond to SFO/FAA Airplane Noise Issues</td>
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<td>CHS014. CHS014. Evaluate Gym Feasibility</td>
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<td>CY23Q4 CC</td>
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<td>Not Started</td>
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<td>CHS020. CHS020. Seismic and Resiliency Ordinance</td>
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ERT - ECONOMIC RECOVERY AND TRANSITION

ERT1. Downtown Business Improvement District (BID)
Status: On Track  Progress: 25%
Update: Staff is working in partnership with the Chamber to re-establish support for the BID, and explore options for the future of BID management, and the re-establishment of the BID levy. On June 6, 2022 Council voted not to levy assessments against businesses within the Downtown Palo Alto Business Improvement District or FY 2023. Staff will continue work on this item and return to City Council for consideration of next steps for FY 2024.

ERT2. Economic Development Request for Proposal (RFP)
Status: Completed  Progress: 100%
Update: The contract for the development of a near-term and longer-term Economic Development Strategy was brought before the City Council on September 12, 2022 and approved unanimously. Streetsense was the firm selected and they will be participating in a study session to discuss the creation of a comprehensive economic development strategy at the City Council meeting on November 7.

ERT3. Economic Development Committees for Downtown and California Avenue
Status: On Track  Progress: 60%
Update: Staff is working on the establishment of Economic Development Committees, one focused on the University Avenue downtown area and another for the California Avenue area. Outreach to potential members of the committees has begun and scheduling of the first committee meetings will be the next step.

ERT4. Retail and Retail-Like Land Uses and CUP Thresholds:
Status: On Track  Progress: 85%
Update: Staff brought a permanent ordinance before the Planning & Transportation Commission (PTC) for their recommendation to City Council on August 31, 2022. PTC recommended extending the interim ordinance, allowing more time to holistically address the City’s retail recovery strategy before adopting
a permanent ordinance. It is anticipated that this will be brought before City Council in November 2022 with a recommendation to conclude this effort and focus more on ERT12 and ERT13.

**ERT5. University Avenue Streetscape Design Project**

Status: **On Track**  Progress: 10%

Update: Staff has begun the work to implement the community engagement strategy, complete data collection, develop concept alternatives, and prepare cost estimates, per the scope of work approved by Council in the consultant contract.

**ERT6. California Avenue Closure (closed to vehicular traffic)**

Status: **On Track**  Progress: 40%

Update: Council has asked staff to return with a short-term recommendation on an interim design strategy for California Avenue to explore whether the streets should remain closed or should open to vehicular traffic. This work is underway, and staff anticipates returning to City Council with a progress update in winter 2022 or early 2023. A longer-term recommendation is pending a consultant Alternatives Analysis study.

**ERT7. Ramona Street Closure (closed to vehicular traffic)**

Status: **On Track**  Progress: 40%

Update: Council has also asked staff to return with a short-term recommendation on whether Ramona should remain closed to vehicular traffic or should open to vehicular traffic. Staff anticipates that the work for Ramona will be in tandem with the work for California Ave., building on lessons learned from the pandemic and preliminary engagement. As with California Ave., this work is underway, and staff anticipates returning to City Council with a progress update in winter 2022 or early 2023. A longer-term recommendation for Ramona is also pending a consultant Alternatives Analysis study.

**ERT8. Build Out Fiber Backbone as Foundation for Fiber-to-the-Premises (FTTP)**

Status: **On Track**  Progress: 25%

Update: On November 2, 2022 staff will present options for next steps to the Utilities Advisory Committee (CMR 14845) and will incorporate their feedback and direction into the item scheduled for City Council December 19, 2022 (CMR 14800). A joint Council/Utilities Advisory Committee study session was previously held on September 19, 2022. At that meeting, the Council and Committee discussed risks and advantages of City provided fiber and approved the current direction.

**ERT9. Electronic Plan Review RFP to integrate with Accela**

Status:  **On Track**  Progress: 60%

Update: A Request for Proposals (RFP) was posted on August 22, 2022; vendor selection is targeted for the end of November. The City Council action to award the contract is expected to be brought forward in the first quarter of 2023.
ERT10. Development of New Parking Facilities in the University Avenue Downtown (potential BMR site)

Status: On Track  Progress: 50%

Update: The Request for Information (RFI) has been drafted and is expected to be posted no later than December 2022, with Council review expected in the first quarter of 2023.

ERT11. California Avenue Subscription Parking Program (Commercial Uses)

Status: Dropped  Progress: 0%

Update: Recent changes to State law (AB 2097) make this effort unnecessary. Commercial and residential land uses on California Avenue within ½ mile of qualifying public transit (Caltrain & certain bus lines) are exempt from parking requirements. Land uses, starting January 1, 2023, can intensify without the need of a subscription parking program. This program was intended to create an opportunity for restaurants and other more parking-intensive land uses to establish on California Ave utilizing existing public parking resources.

ERT12. Citywide Retail Recovery Ordinance

Status: On Track  Progress: 25%

Update: As part of the development of a comprehensive economic development strategy (ERT2) Streetsense will conduct a retail market analysis. Data gathering, including stakeholder interviews, are underway. The report will outline retail best practices and recommendations and is expected to be completed in the summer of 2023.

ERT13. Retail Preservation

Status: On Track  Progress: 25%

Update: As part of the Citywide Retail and Recovery effort, a consultant is reviewing the City’s retail preservation policy and identifying potential implications that support or hinder the City’s policy interests and recommendations for change as appropriate. Consultant work is underway and expected to be shared with the Planning and Transportation commission by end of the second quarter 2023.
## CCAP - CLIMATE CHANGE: PROTECTION AND ADAPTATION

- **Completed**
- **On Track**
- **Behind Schedule/ Not Started**
- **On Hold/ Dropped**

### CCPA1. Municipal Code Amendments to Facilitate PV, ESS, EVCS and Heat Pump (Water/Furnace) Installations
- **Status:** On Track
- **Progress:** 25%

Update: Identifies municipal code requirements that may impede installation of electrification systems and recommends changes after public review before the Planning and Transportation Commission (PTC) and transmits recommendations to the City Council. PTC review is expected by December 2022.

### CCPA2. Permit/Inspection Streamlining for Electrification Projects
- **Status:** On Track
- **Progress:** 75%

Update: On January 10, 2022, Council adopted procedures for streamlining application review for Electric Vehicle Charging Stations (EVCS) and have been posted to the website. Implementation of the Solar App+ Pilot Program launched in 2022.

### CCPA3. Valley Water Purified Water Facility at LATP Area B
- **Status:** On Track
- **Progress:** 5%

Update: A Council study session was held on September 22, 2022, to provide Council with a status update on the City’s efforts with Valley Water and the City of Mountain View to improve the quality of recycled water produced by the City and increase water reuse at the regional level.

### CCPA4. Sustainability/Climate Action Plan (S/CAP) update
- **Status:** On Track
- **Progress:** 75%

Update: Council meetings on September 27, 2022, and October 3, 2022, included comprehensive discussions on the status of the S/CAP update and the S/CAP Ad Hoc Committee’s work and recommendations. Council accepted the full set of the draft S/CAP Goals and Key Actions, approved multiple actions allowing the new Advanced Heat Pump Water Heater Pilot Program to commence, and adopted a new goal to achieve carbon neutrality by 2030. With the draft Goals and Key Actions identified, staff is working to complete CEQA review of the S/CAP and to bring an updated 3-Year Workplan to Council for approval in December 2022.
CCPA5. Residential Home Electrification Strategy

Status: On Track  Progress: 75%

Update: Council approved funding for an Advanced Heat Pump Water Heater program in October 2022 with a goal of 1000 units by the end of 2023. Implementation is in progress. Staff and the Council S/CAP Ad Hoc Committee will bring an S/CAP to Council in December which will include additional residential electrification activities planned for 2023-2025.

CCPA6. Grid Modernization to Prepare for Electrification

Status: On Track  Progress: 70%

Update: Staff anticipates providing an update regarding the City’s planned grid modernization, including the development of the systematic grid modernization project and incorporation of Goals and Key Actions for electrification. Review with Utilities Advisory Committee is expected in November 02, 2022.

CCPA7. Advanced Metering Infrastructure (AMI)

Status: On Track  Progress: 20%

Update: The project is in the Alpha phase, which includes testing meter configurations and software integrations. Due to supply chain issues and delay of electric meter delivery, the Beta start date of installing 1,000 electric, gas, and water AMI meters has been moved to the end of 2022. As part of the Beta phase, we will be installing AMI meters for the electrification and grid modernization project to gather more data for transformer load analysis and time-of-use rate design. Full implementation of the program is expected to begin in the summer of 2023 through beginning of 2025.

CCPA8. Commercial Electrification Retrofit

Status: On Track  Progress: 25%

Update: A business pilot program for electrification of commercial kitchens and heating, ventilation, and air conditioning (HVAC) units is currently underway and early projects are being evaluated. The Council adopted an all-electric commercial building mandate in October 2022 for new construction. Staff and the Council S/CAP Ad Hoc Committee will bring an S/CAP to Council in December which will include additional commercial electrification activities planned for 2023-2025.
HSEB - HOUSING FOR SOCIAL AND ECONOMIC BALANCE

HSEB1. HomeKey Application
Status: **Completed**  Progress: 100%

Update: The City and LifeMoves publicly received a $26.6M Homekey award notification on August 24, 2022. Staff is finalizing the agreement with the State for funding while also moving forward on a variety of agreements with LifeMoves, Santa Clara County Office of Supportive Housing, and the Santa Clara County Housing Authority in relation to building and operating the shelter.

Construction is anticipated to begin in November 2022. Additionally, the Planning and Transportation Commission (PTC) forwarded a Comp Plan Amendment recommendation to the City Council amending the land use designation for a small portion of the 1237 San Antonio Road Homekey site. The amendment will create alignment between existing use and its designation. This item is anticipated to come before Council in December 2022.

HSEB2. Parking in Lieu Downtown Office Parking Ban
Status: **Completed**  Progress: 100%

Update: Staff is working with Rail Committee in performing additional studies and refinement of underpass alternatives as directed by the Council. Staff will report to Council for approval as recommended.

HSEB3. SB35 Objective Standards Ordinance
Status: **Completed**  Progress: 100%

Update: Ordinance was adopted (PAMC 18.24) in June 2022, converting existing subjective development standards to objective standards for qualifying housing and mixed-use housing projects.

HSEB4. North Ventura Coordinated Area Plan (NVCAP)
Status: **On Track**  Progress: 40%

Update: Council approved a contract amendment with existing consultant in June 2022 to create a coordinated area plan for North Ventura. The Plan will facilitate development of a walkable, mixed-use neighborhood with multifamily housing, commercial services, and well-defined connections to transit,
bicycle, and pedestrian facilities. The Refined Alternative Plan is scheduled for Council endorsement on October 24, 2022; following endorsement, CEQA technical studies will commence. February through July 2023, staff will hold public meetings with the Planning and Transportation Commission and Architectural Review Board, and prepare and publish the CEQA document and Draft Plan. August 2023 is the target month for Council to certify the CEQA document and adopt the Plan; the Plan must be adopted by December 1, 2023, to avoid forfeiting grant funding.

**HSEB5. Housing Element Update**

**Status:** On Track  
**Progress:** 40%

Update: A draft of the Housing Element is proposed for Council review in November 2023. It will incorporate prior Council direction on other housing topics, including outstanding items from the 2018/2019 Housing Work Plan and recent renter protection policy initiatives adopted by the City Council. The Housing Element will also include an implementation schedule to complete various policies over the next eight-year housing cycle.

**HSEB6. Respond to Grand Jury Recommendations #9b, #10a, #12b**

**Status:** On Track  
**Progress:** 66%

Update: Recommendation 9b of the report stated that the City explore combining the Planning and Transportation Commission and Architectural Review Board into a single review in order to streamline processes. In June 2022, Council approved an ordinance to streamline 100% of affordable housing projects by eliminating the legislative review component. Other qualifying projects that meet the City’s Objective Standards are required to have only one courtesy review.

Recommendation 10a calls for an Affordable Housing Manager responsible for ensuring the City meets its housing target and coordinates among key stakeholders. This recommendation was considered during the FY 2023 budget process but no position was added.

Recommendation 12b requires further analysis and outreach to discuss with Santa Clara County the possibility of entering a memorandum of understanding to leverage Measure A funds. Discussions are pending.

**HSEB7. SB-9 Urban Lot Split Interim Ordinance / SB-9 Historic Resources Policy Discussion and Follow-up Action**

**Status:** Completed  
**Progress:** 100%

Update: Council adopted interim and emergency ordinances in December 2021 establishing objective development standards for R1 urban lot splits (subdivision) authorized by SB 9, with follow up meetings in early 2022. Staff provided information regarding potential implications for potentially historic resources, which led to Council authorizing implementation of a Comp Plan policy to update the Historic Inventory to include properties previously found eligible for National and California registers (not yet commenced). The Interim ordinance continues to be in effect for a second year.

**HSEB8. City/Sobrato Ad Hoc Discussion Regarding 340 Portage (& Related Code Interpretation)**

**Status:** Completed  
**Progress:** 100%
Update: At the recommendation of Council, an ad hoc committee was formed to explore potential shared redevelopment interests for the project site with Sobrato Organization representatives. After six months of meetings, a Council study session was held on August 1, 2022, to receive public input on Initial Negotiated Terms and Conduct a preliminary screening for anticipated Development Agreement and associated zoning. On October 12 and 26, the Planning and Transportation Commission held public study sessions enabling public comments on the Draft EIR for the Development Agreement, Planned Community Zoning, and Tentative Map, to allow redevelopment of the 14.65-acre site.

**HSEB9. Accessory Dwelling Unit Regulations (Ordinance Update)**

Status: **On Track**  
Progress: 75%

Update: Prepare an ordinance(s) that responds to changes required by HCD to ensure the City's local Accessory Dwelling Units (ADU) regulations comply with State law; propose other ordinance modifications based on Council direction for additional community outreach. The Planning and Transportation Commission reviewed a draft ordinance in September 2022. Council is scheduled to receive the updated ordinance December 12, 2022; adoption is expected in early 2023.

**HSEB10. Downtown Housing Master Plan**

Status: **On Track**  
Progress: 15%

Update: In April 2022 Council authorized City Manager to accept an $800K grant from Metropolitan Transportation Commission (MTC) to develop a downtown housing master plan intended to spur greater housing production in proximity to fixed transit centers. Council also initiated a planning process, directing staff to return to Council to identify goals for a Downtown Housing Plan. A consultant contract award is expected to be presented to Council in February 2023.

**HSEB11. Renter Protection - Tenant Relocation Assistance**

Status: **Completed**  
Progress: 100%

Update: January 31, 2022, Council adopted ordinance 5543 lowering the threshold from 50 units to 10 units. Enhanced property-owner provided financial assistance to renters subject to no-fault evictions in developments with 10 or more units.

**HSEB12. Safe Parking Program**

Status: **Completed**  
Progress: 100%

Update: Adopted an interim ordinance amending Title 18 (zoning) of Palo Alto Municipal Code to temporarily allow overnight safe parking as an ancillary use to churches and religious institutions.

**HSEB13. LifeMoves Operating/Lease Agreement**

Status: **Completed**  
Progress: 100%

Update: In collaboration with LifeMoves, the City’s partner for its Project HomeKey application, a letter of intent outlining operating agreement and/or lease agreement terms is currently in draft.
HSEB14. SB-9 Permanent Ordinance (Objective Standards / Urban Lot Splits)

Status: **Not Started**  Progress: 0%

Update: Prepare an ordinance to codify SB-9 objective development and urban lot split standards based on additional public outreach and public hearings before the Planning and Transportation Commission. Interim ordinance remains in effect, a limited number of SB9 project applications received. Outreach has not begun.

HSEB15. Renter Protection - Rental Survey

Status: **On Track**  Progress: 10%

Update: On September 13, 2022, the Policy and Services Committee was presented with recommendations to expand, redesign, and recommend an implementation strategy for an updated rental survey including proposed fees, resources, and timeline. Staff will return to the Committee by late Spring with additional information on utilization of data collected.

HSEB16. Renter Protection - Just Cause Eviction

Status: **Not Started**  Progress: 0%

Update: Prepare an ordinance to amend just cause eviction regulations to include properties built within the last 15 years, excluding units occupied less than a year or single-family homes not owned by a corporation or renters who live in a duplex when one unit is owner occupied. This project has not been resourced.

HSEB17. Grand Jury Report Recommendation #3

Status: **Not Started**  Progress: 0%

Update: Submit a recommended communication strategy to the City Council to increase community support for affordable housing. Implementation of this recommendation is expected by December 2022.

HSEB18. Retail and Residential Parking Adjustment

Status: **Not Started**  Progress: 0%

Update: Return to Council with an ordinance for the special commercial (CS) and CDC zones to reduce rental housing parking requirements to one space/unit and allow a maximum 1,500 square feet or retail use when more is required by the City's Retail Preservation Ordinance; these changes are intended to facilitate a 15% and 20% inclusionary requirement for rental housing in these districts respectively. This project has not been resourced.

HSEB19. PHZ/PC Amendment to Allow Greater Height

Status: **Not Started**  Progress: 0%

Update: Amend the code to allow greater height for Planned Home Zone (PHZ) projects beyond 50 feet and encroach into transitional height limits. This project has not been resourced.
HSEB20. Inclusionary Housing Program

Status: **Not Started**  Progress: 0%

Update: Engage the PTC and explore possible zoning amendments or other factors that could support a future 20 percent inclusionary requirement for ownership and rental housing. This project has been incorporated into the draft Housing Element as a future work item and is not yet resourced.

HSEB21. Streamline Application Pre-Screening Processing

Status: **Not Started**  Progress: 0%

Update: Council directed to look at ways to streamline the pre-screening process. This project has been incorporated into the draft Housing Element as a future work item and is not yet resourced.

HSEB22. Commercial Office Zoning Adjustments

Status: **Not Started**  Progress: 0%

Update: Adjust commercial zoning standard to further incentivize housing and disincentivize office development including, but not limited to, the CC2 district. This project has been incorporated into the draft Housing Element as a future work item and is not yet resourced.

HSEB23. Residential Zoning Name Change

Status: **Dropped**  Progress: N/A%

Update: Review changes to the designation of R-1 Zoning to reflect the current zoning allowances for two Accessory Dwelling Units per parcel. Project is not feasible at this time.

HSEB24. Grand Jury Report Recommendations #4 and #8

Status: **On Track**  Progress: 50%

Update: Recommendation #4 calls for a “lessons Learned” analysis from the 4-year North Ventura Coordinated Area Plan (NVCAP) planning process. Create an improved process to bring residents to a shared understanding of the needs and complexities of affordable housing development and include direct involvement of Palo Alto elected leaders in community outreach. Complete analysis pending conclusion of NVCAP process.

Recommendation #8 has been completed, the City has published at least two years of Housing Element Annual Updates and cover memos. Instead of separating the Comprehensive Plan Updates as recommended by the Grand Jury Report, for the 2023 reporting period, staff will explore opportunities to improve readability and format to achieve the report recommendation.
CHS - COMMUNITY HEALTH AND SAFETY

CHS1. Palo Alto Animal Shelter Services Review
Status: On Track  Progress: 20%
Update: In collaboration with the City’s current service provider Pets in Need (PIN), work to review services, infrastructure needs, and determine next steps such as contract negotiations and approvals. The PIN Contract has been extended to May 2023; and progress has been made on negotiating a Term Sheet framework for a new Agreement.

CHS2. Cubberley Next Steps
Status: On Track  Progress: 10%
Update: Updates on next steps regarding use of the Cubberley Community Center include communication with PAUSD on potential land acquisition at Cubberley. Staff is determining next steps for repair of Cubberley Gyms A and B, which have been closed since February 2022 due to damage caused by water line breaks.

CHS3. Improve Fire Safety in Foothills
Status: On Track  Progress: 75%
Update: OES continues to participate in the South Bay Incident Management Team (SB-IMT), lead a multi-departmental Foothills Fire Management Plan group, and lead the Silicon Valley Homeland Security Coordination Group (SV-HSCG). Equipment improvements include early fire detection, thanks to partnership with alertwildfire.org. OES is also working on the deployment of solar battery back-up improvements in key locations to keep equipment online when electricity may be disrupted or disconnected during a fire.

CHS4. Computer Aided Dispatch (CAD) Upgrade
Status: On Track  Progress: 10%
Update: The Police Department is working with its consortium partners (Mountain View and Los Altos) to identify a new CAD system to replace the legacy system version, the RFP document is expected to be
completed in November 2022. Staff will return to Council with a recommendation for purchasing a new CAD system in early 2023.

**CHS5. Complete Reopening of Libraries**

**Status:** On Track  
**Progress:** 90%

**Update:** On May 10, 2022 the Library expanded hours, both Mitchell Park and the Rinconada Library open 5 days a week and the Children’s, Downtown and College Terrace Libraries opened 3 days. On June 20, 2022, the City Council adopted the FY23 budget to restore additional hours to the Library. This includes adding a fourth day of service to the Children’s, College Terrace and Downtown Libraries; and a sixth day to Mitchell Park and Rinconada Libraries; and the hiring of additional staff.

Library is working with the Human Resources Department to fill vacancies and move forward with the expansion of library hours. As staff vacancies are filled, the Library plans to phase the expansion of hours starting this fall through first trimester of 2023.

**CHS6. Hire Ahead up to Five Police Officers**

**Status:** On Track  
**Progress:** 80%

**Update:** As authorized by Council as part of the FY 2022 Mid-Year Budget review, maintain a pipeline of recruits for police officer staffing including up to an additional five (5) officers via a hire-ahead program. To date, three new officers have been hired and are currently undergoing the department’s field training program.

**CHS7. Rinconada Park Improvement Project**

**Status:** Completed  
**Progress:** 100%

**Update:** In partnership with Community Services Department and City Manager’s Office, organized a joint Rinconada Park/Palo Alto Junior Museum & Zoo community event.

**CHS8. Tree Protection Ordinance Update**

**Status:** Completed  
**Progress:** 100%

**Update:** On June 6, 2022, Council adopted an ordinance amending Title 8 of the Palo Alto Municipal Code to expand tree protection to include additional protected tree species, revise grounds for tree removal, and make clarifying changes. Additional considerations were referred to the Planning and Transportation Commission and the Parks and Recreation Commission.

**CHS9. Public Safety Building Capital Project**

**Status:** On Track  
**Progress:** 60%

**Update:** Continue construction of the new facility in the California Avenue area including build and fixtures, furniture, and equipment, with the Public Safety Building construction scheduled to be completed in fall 2023.
CHS10. Newell Road Bridge Replacement (PE-12011)

Status: On Track  Progress: 70%

Update: Complete design and right-of-way acquisition, obtain regulatory permits, and seek programming of construction funding by Caltrans to allow construction to begin in calendar year 2023.

CHS11. Monitor and Respond to SFO/FAA Airplane Noise Issues

Status: On Track  Progress: 75%

Update: Complete consultant review of SFO Ground Based Augmentation System (GBAS) proposal and consider submitting a comment letter, while tracking other issues that may arise. Council held a study session in August 2022 to discuss updates.

CHS12. Provide and Promote Use of Unleaded Fuel at Palo Alto Airport

Status: On Track  Progress: 50%

Update: Complete upgrades at airport facilities to provide for the sale of unleaded fuel, bring unleaded fuel to the airport, and work with users to promote use of the fuel. Next steps include tank recoating and execution of a contract for piping unleaded fuel.

CHS13. Sewer System Replacement Project 30

Status: On Track  Progress: 90%

Update: 10-19-22 There have been delays due to unforeseen field conditions, so the project is now anticipated to be completed around beginning of January 2023. Contractor started construction on March 28, 2022. The work along the E. Charleston Corridor was completed in April, and now work is being performed in the Ventura area (east side of El Camino Real). The project is anticipated to be completed by November 2022.

CHS14. Evaluate Gym Feasibility

Status: On Track  Progress: 30%

Update: On March 7, 2022, Council directed staff and the Parks and Recreation Commission to conduct public outreach on a new gym, including location, sitting, gym features, cost estimates, funding timeline, demand assessment and prioritization of projects, and to investigate fundraising.

CHS15. Emergency Plans Updates

Status: On Track  Progress: 25%

Update: OES will be coordinating with the County on updates to emergency plans, including the Palo Alto Local Hazard Mitigation Plan (LHMP). See also CHS3. Council received a progress report on September 12, 2022. Extensive community engagement is planned in the coming months, with final recommendations and adoption of the plan targeted for 2023.
CHS16. Gas-Powered Leaf Blower Amendment
Status: On Track Progress: 25%
Update: Specifically cite those that employ and those that operate gas-powered blowers in residential districts; modify citation authority that prevents immediate citation issuance upon violation. A Council study session is planned for January 2023.

CHS17. Fire Station 4 Project
Status: On Track Progress: 25%
Update: Council approved the design contract in May 2022, with a schedule to complete schematic design and begin design development stage to allow construction to begin in Fiscal Year 2024.

CHS18. Sewer System Laterals Repair and Replacement throughout the City
Status: On Track Progress: 25%
Update: 10.20.22 Casey Construction has replaced 21 laterals so far. We have more lateral replacements and main repairs planned. As part of the Sanitary Sewer Maintenance Program (SSMP), the City’s goal is to inspect and clean 3,300 sewer laterals annually out of the approximate 18,000 City owned sewer laterals. Currently there are approximately 188 sewer laterals on the priority 1 list to be replaced to minimize sanitary sewer overflows and reduce annual inspections.

CHS19. Water Main Replacement Project 28
Status: On Track Progress: 34%
Update: 10.20.22 Barron Park and adjacent El Camino work is nearly complete. Dinah Court work has begun. Edgewood Drive will be next after Dinah Court. Anticipated project completion is early November 2023. Contractor started construction on April 18, 2022. Anticipated project completion is early November 2023. The first phase is in Barron Park neighborhood around Matadero Avenue and includes some pipe replacement on the west side of El Camino.

CHS20. Seismic and Resiliency Ordinance
Status: Not Started Progress: 0%
Update: Comprehensively update the City’s seismic rehabilitation ordinance with mandatory and voluntary measures to seismically strengthen vulnerable buildings. Project is expected to be resourced in early 2023.